Ministry of Transportation
2009-10 Results-based Plan Briefing Book

Ministry Overview Statement

Transportation is essential to Ontario's economic recovery and growth. Ontario's export-driven economy relies on the transportation system to move goods and people while strategic investments in roads and bridges create jobs and the infrastructure to attract new investment. That is why the Ministry of Transportation (MTO) is striving to be a world leader in moving people and goods safely, efficiently and sustainably, to support a globally competitive economy and a high quality of life. In fulfilling this vision, the ministry supports the delivery of key Ontario government priorities: a Stronger Ontario, a Greener Ontario and a Better Ontario for Families. MTO is focussing its efforts in four areas to advance on these key government priorities:

- Increase transit ridership;
- Promote a multimodal, sustainable transportation network to support the efficient movement of people and goods;
- Promote road safety in order to remain among the safest jurisdictions in North America; and,
- Improve Ontario's highway, bridge and border infrastructure.

Specifically, MTO will:
Increase transit ridership by working with our partners to make transit an attractive, affordable alternative to the automobile by expanding services, promoting integration and reducing congestion. Initiatives include:

- Working with Metrolinx to complete five and 10-year capital plans;
- Implementing the PRESTO fare card on the Lakeshore West Line by fall 2009; and,
- Improving GO transit service including adding more tracks and putting more double-decker buses into service.

Promote a multimodal, sustainable transportation network to support the efficient movement of people and goods by emphasizing sustainable land-use planning and optimizing the use of all modes of transportation while addressing the province's economic and climate change objectives. Initiatives include:

- Develop and begin to implement an MTO sustainability strategy;
- Creating a Greener Roads Advisory Committee to enhance the sustainability of MTO construction and planning practices;
- Continue to develop the Ontario-Quebec Continental Gateway and Trade Corridor;
- Continuing to investigate the feasibility of a High Speed Rail Corridor connecting Windsor and Quebec City; and,
- Beginning construction of an air-rail link connecting Union Station to Pearson International Airport.

Promote road safety in order to remain among the safest jurisdictions in North America by improving safety and security for all road users through education, legislation and regulation. Initiatives include:

- Continuing to implement Bill 203, the Safer Roads for a Safer Ontario Act, to further clamp down on drinking drivers, including implementing escalating sanctions for drivers

who blow in the "warn" range (between .05 and .08 blood alcohol concentration) and continuing to work with our counterparts at the Ministry of the Attorney General to introduce a conduct review program for convicted impaired drivers;
- Introducing new road safety measures in Bills 118 and 126 which propose to counter distracted driving, require a zero blood alcohol concentration (BAC) for all drivers under the age of 22 and impound vehicles for seven days for drinking and driving offences and driving under specific Highway Traffic Act suspensions or without a required ignition interlock device;
- Ontario Regulation 340/94 amendments to improve the graduated licensing system (GLS) by lengthening the graduated licensing program, escalating sanctions related to convictions for violating GLS restrictions, Highway Traffic Act (HTA) convictions accumulating four or more demerit points or court-ordered licence suspensions for HTA convictions that would have otherwise resulted in four or more demerit points;
- Rollout of the new, more secure driver's licence card to make fraudulent driver's licences easier to detect, prevent tampering, increase protection of personal data and make cross-border travel more secure and efficient; and,
- Continuing to apply rigorous standards for commercial carriers operating on Ontario's highways so that public safety is protected and the economy keeps moving.

Improve transportation infrastructure through strategic investments in highways, bridges, borders and local transportation throughout the province. Initiatives include:
- Begin construction on the Windsor-Essex Parkway, the access road to a new border crossing in Windsor;
- A new interchange and widening of the QEW - Red Hill Valley Parkway Interchange;
- Four to six lane widening of Hwy 401 - Windsor to Tilbury - Phase 5 - Puce Rd to Essex Rd. 27;
- Two to Four lane widening of Hwy 10 – Caledon to Hwy 9;
- Resurfacing Hwy 11 southbound between Hwy 534 and Hwy 654; and,
- Rehabilitating the bridge spanning the Wanapitae River on Hwy 17.

MTO's Contributions to Government Priorities

Ontario's Priorities
- A Stronger Ontario: Creating Jobs in today's Economy
- A Greener Ontario: Leading on the Environment
- A Better Ontario for Families: Improving Quality of Life

MTO Vision
To be a world leader in moving people and goods safely, efficiently and sustainably, to support a globally competitive economy and a high quality of life.

MTO Priorities and Strategies

Increase Transit Ridership
Work with our partners to make transit an attractive, affordable alternative to the automobile by expanding services, promoting integration and reducing congestion

Initiatives
- Implementing PRESTO on the Lakeshore West Line by Fall 2009
- Completing the final portion of a third track on the Lakeshore West line

Promote a multimodal transportation network
Emphasize sustainable land-use planning and optimizing the use of all modes of transportation while addressing the province's economic and climate change objectives.
Initiatives

- Construction of Air-Rail link connecting Union Station to Pearson International Airport
- Continue to develop the Ontario-Quebec Continental Gateway and Trade Corridor

Promote road safety in order to remain among the safest jurisdictions in North America
Improve safety for all road users through education, legislation, regulation and designing highways to be as safe and efficient as possible.
Initiatives

- Once legislative approval is received, implementation of Bill 188, Countering Distracted Driving and Promoting Green Transportation Act, 2008
- Work to develop an Enhanced Driver's License

Improve Ontario's highway, bridge and border infrastructure
Improve transportation infrastructure through strategic investments in highways, bridges and borders as well as local transportation throughout the province.
Initiatives

- Begin construction on the Windsor-Essex Parkway
- Complete a new interchange and widening of QEW - Red Hill Valley Parkway Interchange

Measuring Performance
The Ministry of Transportation tracks progress on its priorities to ensure that goals are met.

Municipal transit ridership in large urban centres
Municipal transit systems serving Ontario's 15 largest urban centres carried 703 million passengers in 2007 on conventional and specialized services. Ridership is expected to increase to 740 million trips in 2009 and 809 million trips by 2012.

Figure 1 Municipal Transit Ridership in large Urban Centres

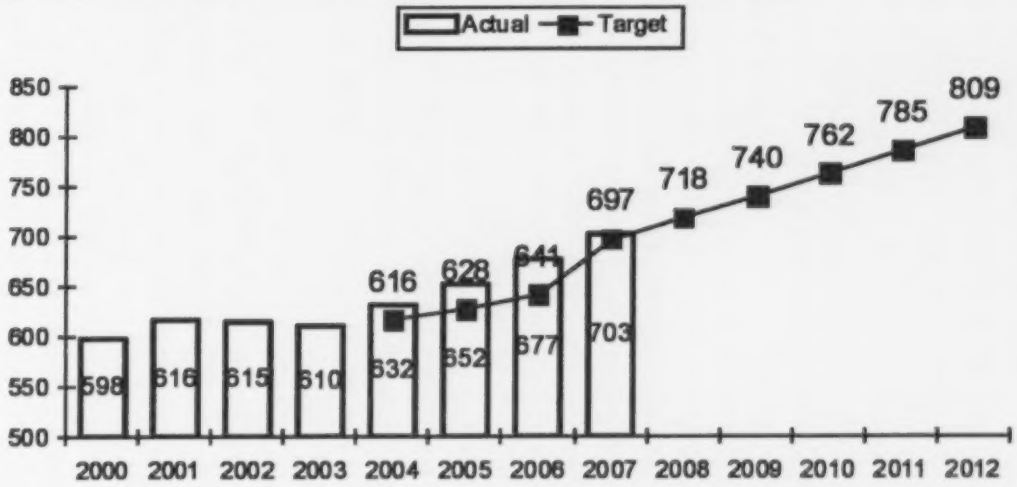

Table 1 Municipal Transit Ridership in Large Urban Centres

Years	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Actual (millions)	598	616	615	610	632	652	677	703					
Target (millions)					616	628	641	697	718	740	762	785	809

GO Transit Ridership
GO Transit trains and buses carried 51.6 million passengers in 2007-08. Ridership is expected to increase from 52.8 million passengers in 2009-10 to 57.7 million by 2012-13.

Figure 2 GO Transit Ridership

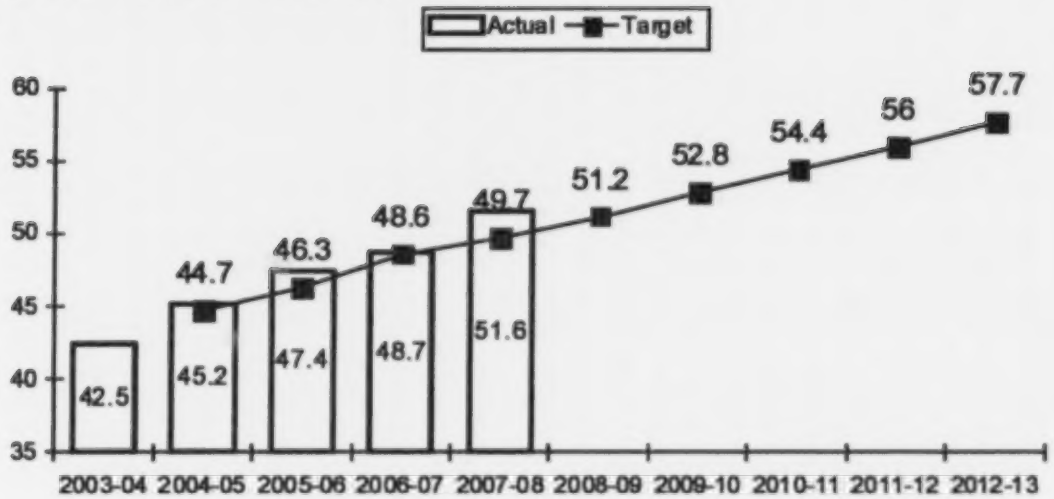

Table 2 Municipal transit Ridership in Large Urban Centres

Years	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	1012-13
Actual (millions)	42.5	45.2	47.4	48.7	51.6					
Target (millions)		44.7	46.3	48.6	49.7	51.2	52.8	54.4	56.0	57.7

Border and Trade Corridor Infrastructure Improvements

Ontario trade with the continental US amounted to almost $312 billion in 2007, of which nearly $231 billion (74 per cent) was moved by truck. In 2007, approximately 42 million vehicles including almost 8 million trucks used Ontario's international border crossings. Ontario, in partnership with the federal government, is continuing to invest in infrastructure improvements to improve highway trade corridors and reduce congestion and expand capacity for border access at Windsor, Sarnia, Niagara and Sault St. Marie. The Ministry will also continue to work with the federal government and Quebec to develop the Ontario-Quebec Continental Gateway and Trade Corridor Initiative.

Fatalities per 10,000 Drivers

Ontario was the safest jurisdiction in North America and Canada in motor vehicle collision fatalities, reporting a rate of 0.87 fatalities per 10,000 licensed drivers in 2006 (latest data available). This is the lowest rate ever recorded. Fatalities have fallen steadily in the last 10 years due to public education campaigns, road safety improvement programs and strict enforcement.

Figure 3 Fatalities per 10,000 Drivers

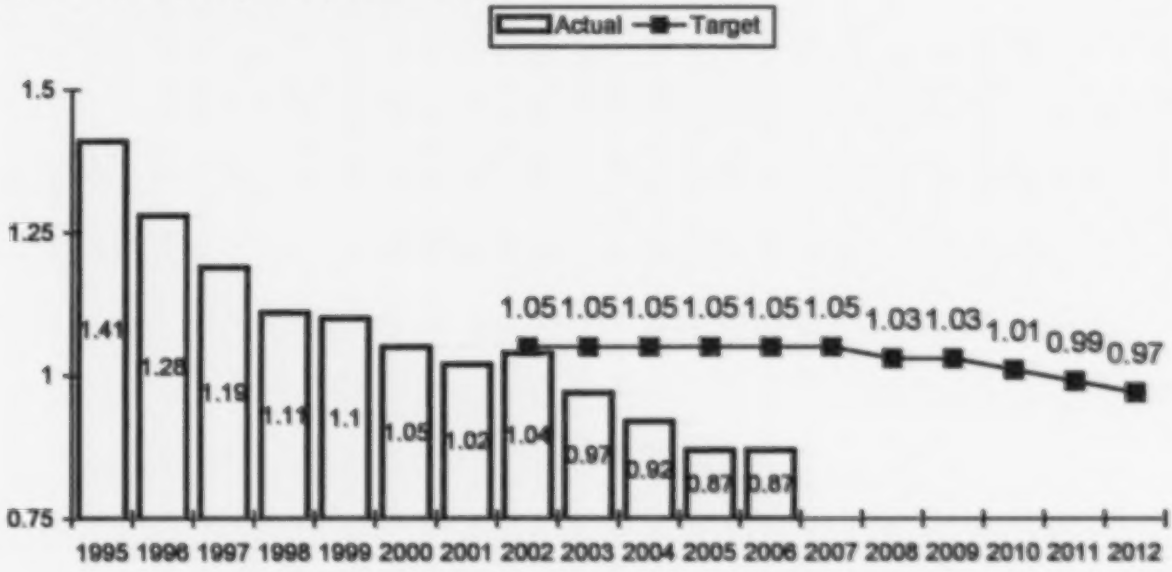

Table 3 Fatalities per 10,000 Licensed Drivers

Years	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Actual	1.41	1.28	1.19	1.11	1.1	1.05	1.02	1.04	.97	.92	.87	.87						
Target								1.05	1.05	1.05	1.05	1.05	1.05	1.03	1.03	1.01	.99	.97

Programs and Services

MTO's services to the people of Ontario are delivered through the following program areas:

Policy and Planning promotes a safe, efficient and sustainable multimodal transportation system (air, ground and marine) that supports strong communities, an enhanced quality of life and a healthy economy. This includes the long term planning necessary to ease traffic congestion in urban areas and facilitate the movement of people and goods along our highways and across our border-crossings. The division is also responsible for managing the ministry's relationship with two key government agencies, GO Transit and Metrolinx.

Provincial Highways Management supports the ministry's commitment to providing a safe, efficient and reliable transportation system by overseeing the operation, maintenance, engineering, construction and program administration functions for the provincial highway network. The program oversees year-round highway maintenance and protects public investments in highway infrastructure.

Road User Safety plays a central role in Ontario's distinction as one of the safest road jurisdictions in all of North America. RUS works with a host of external partners to improve road safety and mobility through the promotion and regulation of responsible driving behaviour and commercial vehicle enforcement.

Ministry Administration provides service and support, including business and resources planning, management advice and direct services to the operating divisions of the ministry.

Economics and Transportation Cluster provides Information and Information Technology (I&IT) services to the ministries of Economic Development, International Trade and Investment, Labour, Research and Innovation, Small Business and Consumer Services, Transportation and its partners and stakeholders inside and outside government.

Ministry of Transportation Organization Chart as of April 1, 2009

Ministry Organizational Chart, April 1, 2009 PDF

Minister: Honourable **Jim Bradley**

- Ontario Highway Transport Board Chairperson: **Gary Stanley**
- Metrolinx Chairperson: **Robert MacIsaac**
- GO Transit Chairperson: **Peter Smith**
- Parliamentary Assistant: **Linda Jeffrey**
- Deputy Minister: **Bruce McCuaig** (416) 327-9162

Chief Information Officer Economics & Transportation I&IT Cluster: **Ken Kawall** (416)327-1955

- Director RUS Solutions: **Harjeet Kaur** (416) 235-5315
- Director Highways & Economics Solutions: **Howard Bertrand** (905) 704-2488
- Director, Service Management: **Dani Danyluk** (905) 704-2834
- Director, Strategy & Resource Planning: **Michael Anderson** (416) 327-5314
- Project Director Integrated Ticketing System: **Jeffrey Young** (416) 869-3600 extension 5162

ADM Policy & Planning: **Scott Thompson** (416) 327-8521

- Director Transit Policy: **Andrew Posluns** (416) 235-3670
- Director Transportation Planning: **Pat Boeckner** (416) 585-7238
- Director Transportation Policy: **Linda McAusland** (416) 585-7177
- Director Strategic Policy & Transportation Economics: **David Ward** (416) 212-1893

ADM Road User Safety: **Robert Fleming** (416) 235-4453

- Director Road User Safety Modernization Project: **Linda Dunstall** (416) 235-4628
- Director Carrier Safety & Enforcement: **Peter Hurst** (905) 704-2501
- Director Licensing Services: **Paul Brown** (416) 235-4392
- Director Organizational Development: **Shelley Unterlander** (416) 235-5312
- Director Service Delivery Partnerships: **Steve Burnett** (416) 235-5312
- Director Safety Policy &Education: **Sue Lo** (416) 235-4050
- Director Regional Operations: **Warren Blackmore** (416) 235-3526
- Director Program Development and Evaluation: **Paul Harbottle** (416)235-4199

ADM Provincial Highways Management: **Brian Gaston** (416) 327-9044

- Regional Director Central: **Roger Hanmer** (416) 235-5400
- Regional Director Western: **Ann Baldwin** (519) 873-4333
- Regional Director Eastern: **Kathryn Moore** (613) 545-4600
- Regional Director Northeastern: **Keith Bryer** (705) 497-5500
- Regional Director Northwestern: **Larry Lambert** (807) 473-2050
- Executive Director Asset Management: **Ray Mantha** (905) 704-2299
    - Director Investment Strategies: **Steve Cripps** (905) 704-2920
    - Director & Chief Engineer Highway Standards: **Gerry Chaput** (905) 704-2194
    - Director Contract Management & Operations: **Mike Goodale** (905) 704-2601
    - Director, Windsor Border Initiatives Implementation Group: **Fausto Natarelli** (416) 326-6876

ADM Corporate Services: **Alan Hogan** (905) 704-2701

- Director Human Resources Strategic Business: **Maria Tejeda** (905) 704-2043
- Director Finance: **Steve Naylor** (905) 704-2702
- Director Facilities & Business Services: **Lesley Spinney** (905) 704-2727
- Director Business Support Review: **Charles Brown** (905) 704-2870

Director Communications: **Kimberley Bates** (416) 327-2117
Director Legal Services: **Mary Gersht** (416) 235-4406
Director Internal Audit Services: **Nancy Lavoie** (905) 704-2336

Legislation

Act:	MTO division where legislation resides:
Airports Act	Provincial Highways Management
Bridges Act	Provincial Highways Management
Capital Investment Plan Act, 1993, S.O. 1993, c.23, PART III	Policy and Planning
Commuter Services Act	Provincial Highways Management
Dangerous Goods transportation Act	Road User Safety
GO Transit Act, 2001, S.O. 2001, c.23	Policy and Planning
Greater Toronto Transportation Authority Act, 2006 S.O. c.16	Policy and Planning
Highway 407 Act, S.O. 1998, c.28	Provincial Highways Management
Highway 407 East Completion Act, 2001, S.O. 2001 c.23	Policy and Planning
Highway Memorials for Fallen Police Officers Act, 2002, S.O. 2002, c.26	Policy and Planning
Highway Traffic Act	Road User Safety Policy and Planning Provincial Highways Management
Improving Customer Service for Road Users Act, 2001, S.O. 2001 c.18	Road User Safety
Local Boards Roads Act	Provincial Highways Management
Ministry of Transportation Act	Ministry
Motor Vehicle Transportation Act, 1987 (Canada – Federal Act) – Delegated Responsibility	Road User Safety
Motorized Snow Vehicles Act	Road User Safety
Off-Road Vehicles Act	Road User Safety
Ontario Highway Transport Act	Policy and Planning
Ontario Transportation Development Corporation Act, R.S.O. 1980, c.358	Provincial Highways Management
Photo Card Act, 2008, S.O. 2008 c.17	Road User Safety
Public Service Works on Highways Act	Provincial Highways Management
Public Transportation and Highway Improvement Act	Policy and Planning Provincial Highways Management
Public Vehicles Act	Road User Safety Policy and Planning Provincial Highways Management
Railways Act R.S.O. 1950, c.331 as amended by S.O. 1968, c.113, s.1 S.O. 1979, c.44 & S.O. 1986 c.64, s.61	Policy and Planning Provincial Highways Management
Shortline Railways Act, 1995	Road User Safety Policy and Planning
Toll Bridges Act	Provincial Highways Management
Toronto Area Transit Operating Authority Act	Policy and Planning Provincial Highways Management
Urban Transportation Development Corporation Ltd	Policy and Planning

Act, R.S.O. 1980, c.518	Provincial Highways Management

Not Administered by MTO:

Fuel Act	Provincial Highways Management
Compulsory Automobile Insurance Act	Road User Safety
License Appeal Tribunal Act, S.O. 1999, c.12, Schedule G	Road User Safety
Retail Sales Act	Road User Safety

Table 4 Agencies, Boards and Commissions

Name of Agencies Boards and Commissions	2009-10 Estimates	2008-09 Interim Actual
Ontario Highway Transport Board expenditures	495,000	465,000
Ontario Highway Transport Board revenue	115,000	115,000
GO Transit Operating Subsidy expenditures	43,200,000	65,200,000
PRESTO, the Greater Toronto Area Fare Card operating expenditures	5,900,000	0
GO Transit Capital Subsidy expenditures	1,071,495,000	726,790,200
PRESTO, the Greater Toronto Area Fare Card capital expenditures	57,200,000	49,760,000
Metrolinx expenditures	8,800,000	17,924,000

Ministry Financial Information

Table 5 Ministry Planned Expenditures for 2009-10

Operating	1,335,213,614
Capital	777,389,900
Operating Assets	5,000
Capital Assets	1,781,299,600

Note Operating and capital includes consolidations and other adjustments

Ministry Planned Expenditures by program Name 2009-10

The transportation sector is an important cornerstone of Ontario's economic prosperity and high quality of life. Much of what we value - our jobs, our health, our education and our leisure time - is affected by the quality and accessibility of our transportation system.

The Ministry of Transportation is committed to increasing transit ridership by working with our partners to make transit a convenient and accessible option for commuters. The Ministry is also working to advance an integrated multimodal transportation network to support the efficient and sustainable movement of people and goods. Promoting road safety for all road users, through education, legislation and regulation, in order to remain among the safest jurisdictions in North America also remains a top priority. In addition, the Ministry is improving Ontario's highway, bridge, and border infrastructure through strategic investments.

Investments in transportation infrastructure help drive our economy through job creation, congestion relief and by improving the movement of trade.

Table 6 Ministry Operating and Capital Financial Information

Votes and Programs	Estimates 2009-10	Change from Estimates 2008-09	Change	Estimates 2008-09	Interim Actuals 2008-09	Actuals 2007-08
Ministry Administration	43,021,400	(6,215,700)	(12.6%)	49,237,100	40,999,200	60,567,947
Policy and Planning	1,592,635,800	394,992,800	33.0%	1,197,643,000	1,242,597,500	2,035,429,960
Road User Safety	105,225,000	(656,400)	(0.6%)	105,881,400	124,028,000	99,160,313
Provincial Highways Management	465,223,600	42,320,700	10.0%	422,902,900	452,151,900	857,456,110
Economics and Transportation Cluster	72,786,200	4,178,700	6.1%	68,607,500	68,612,400	68,235,151
Total Expense to be Voted	**2,278,892,000**	**434,620,100**	**23.6%**	**1,844,271,900**	**1,928,389,000**	**3,120,849,481**
Statutory Appropriations	466,050,514	20,174,600	4.5%	445,875,914	432,174,268	405,454,397
Ministry Total Operating and Capital	**2,744,942,514**	**454,794,700**	**19.9%**	**2,290,147,814**	**2,360,563,268**	**3,526,303,878**
Consolidation & Other Adjustments	(632,339,000)	(296,832,400)	88.5%	(335,506,600)	(328,421,300)	(98,674,998)
Total Including Consolidation & Other Adjustments	**2,112,603,514**	**157,962,300**	**8.1%**	**1,954,641,214**	**2,032,141,968**	**3,427,628,880**
Assets						
Ministry Administration	3,001,000	3,000,000	300000.0%	1,000	0	0
Policy and Planning	1,000	0	0.0%	1,000	0	0
Road User Safety	2,000	1,000	100.0%	1,000	0	0
Provincial Highways Management	1,778,299,600	330,413,400	22.8%	1,447,886,200	1,359,785,900	1,076,263,002
Economics and Transportation Cluster	1,000	0	0.0%	1,000	0	0
Total Assets to be Voted	**1,781,304,600**	**333,414,400**	**23.0%**	**1,447,890,200**	**1,359,785,900**	**1,076,263,002**
Ministry Total Assets	**1,781,304,600**	**333,414,400**	**23.0%**	**1,447,890,200**	**1,359,785,900**	**1,076,263,002**

Note regarding Table: Estimates for the previous fiscal year are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the Ontario Budget. Commencing in 2009-10, the Province's minor and moveable tangible capital assets are capitalized on the prospective basis. Direct comparison between 2009-10 and earlier years may not be meaningful.

ANNUAL REPORT 2008-09

Transportation is essential to Ontario's economic prosperity and high quality of life. Much of what we value - our jobs, our health, our education and our leisure time - is affected by the quality and accessibility of our transportation system. Ontario's export-driven economy relies on this system to move goods and people to remain competitive. That is why the Ministry of Transportation (MTO) strived to be a world leader in moving people and goods safely, efficiently and sustainably, to support a globally competitive economy and a high quality of life. In fulfilling this vision, the ministry supported the delivery of key Ontario government priorities of a Stronger Ontario, a Greener Ontario, and a Better Ontario for Families. MTO focused its efforts in four priority areas to advance on these key government priorities:

- Increase transit ridership;
- Promote a multimodal transportation network to support the efficient movement of people and goods;
- Promote road safety in order to remain among the safest jurisdictions in North America; and,
- Improve Ontario's highway, bridge and border infrastructure.

Specifically, MTO worked to:
Increase transit ridership by working with our partners to improve public transit by expanding services, promoting integration and reducing congestion. Initiatives included:

- Completion of PRESTO pilot-phase and the announcement of Ottawa's participation as our newest partner;
- Initial construction on the Toronto-York Spadina Subway;
- Working with Metrolinx to development the Regional Transportation Plan, which included MoveOntario 2020 projects; and,
- Announced a joint Federal-Provincial investment of $500 million in GO Transit to enable the expansion of 12 GO Transit station parking lots, and a strategic rail-to-rail grade separation project at the Hamilton Junction.

Promote a multimodal transportation network to support the efficient movement of people and goods by delivering infrastructure improvements through strategic investments and create a policy environment that encourages all modes of transportation to contribute to Ontario's economic growth in an environmentally responsible way. Initiatives included:

- Further development of the Ontario-Quebec Continental Gateway strategy;
- Implementation of a Green Commercial Vehicles Program;
- Implementation of speed limiter legislation and regulations for commercial vehicles; and,
- Updating feasibility work on the proposal to establish high speed rail in the Quebec City-Windsor rail corridor.

Improve safety and security for the road user through education, legislation, and regulation and making personal travel safe. Initiatives included:

- Supporting introduction of Bill 85, Photo Card Act, enabling the creation of Ontario's new enhanced driver's licence and non-driver's identification;

- Implementation of a new pilot regulation that creates a seven-year pilot for Low Speed Vehicles in controlled environments; and,
- Supporting introduction of Bill 118, Countering Distracted Driving and Promoting Green Transportation Act.

Improve transportation infrastructure through strategic investments in highways, bridges, and borders as well as local transportation infrastructure throughout the province. Initiatives included:

- Identified preferred router for a new access road leading to a new border crossing in Windsor; and,
- Beginning work on several key highway projects including: Six-laning of Highway 401, Woodstock to Cambridge, Rehabilitation of Highway 427, QEW to Highway 401, and adding HOV lanes to Hwy 417 in Ottawa.

Programs and Services

MTO strategies, programs and services are delivered through the following program areas:

Policy and Planning - plans and promotes a safe, efficient and sustainable multimodal transportation system that helps support a strong economy and a higher quality of life for all Ontarians. This includes easing traffic congestion in urban areas through transit planning and investment and facilitating the movement of people and goods along our highways and across our border-crossings.

Provincial Highways Management - supports the ministry's commitment to providing a safe, efficient and reliable transportation system by overseeing the operations, maintenance, engineering, construction and program administration functions for the provincial highway network. The program oversees year-round highway maintenance and protects the public investments in highway infrastructure.

Road User Safety - plays a central role in Ontario's distinction as one of the safest road jurisdictions in all of North America. RUS works with a host of external partners to improve road safety and mobility through the promotion and regulation of responsible driving behaviour and commercial vehicle enforcement.

Ministry Administration - the primary focus is the provision of service and support, including business and resources planning, management advice and direct services.

Economics and Transportation Cluster - is a client-focused service organization committed to excellence in the provision of I&IT services to the Ministries of Economic Development, International Trade and Investments, Labour, Research and Innovation, Small Business and Consumer Services, Transportation and its partners and stakeholders inside and outside government.

Table 1 2008-09 Ministry Interim Actual Expenditures as presented in the Ontario Budget

Operating	$1,353.3 million
Capital	$678.8 million
Staff Strength as of March 31, 2009	3,861